NICA formed the Infusion Center Advisory Committee, comprised of leaders and innovators in the infusion industry, with the purpose of creating a mechanism by which the industry can begin to take a more proactive approach to increasing patient access. As professionals in the field, members of the committee provide the NICA with feedback concerning patient and provider needs for education, resources, standards and advocacy. The first official committee meeting was held in Austin, Texas on July 26, 2016.

NICA employs Morgan Grubbs to oversee the organization's development strategies and membership initiatives. Ms. Grubbs previously served as Business Development Manager and Executive Recruiter for Creative Financial Staffing in Nashville, Tenn. With considerable experience in professional networking, customer service and communications Ms. Grubbs is uniquely positioned to cultivate relationships with infusion providers around the nation. Serving as primary contact for members, Ms. Grubbs will work to ensure that NICA continues to meet industry needs and provide adequate, relevant resources for stakeholders. Ms. Grubbs received her Bachelor of Arts degree in Public Relations from Texas Tech University.

**NICA ACCOMPLISHMENTS**

NICA is frequently involved in both state and national advocacy efforts regarding reimbursement, patient access, and regulatory barriers for office-based Infusion Centers. We focus our resources on objectives where we have specific expertise and can quickly influence change to achieve all-win solutions. However, we do not hesitate to address complex, large-scale issues on both a state and national level that require tenacious effort. The recent accomplishments outlined below are evidence of the successful execution of our mission and focus.

**2016**

**LAUNCH OF INFUSION CONFUSION FORUM COMMUNITY**

In order to further unite the office-based infusion delivery channel, we created an online forum community for infusion providers. The Infusion Confusion community allows infusion professionals to ask questions, discuss advocacy and clinical concerns, share resources and advice, and ultimately to come together to better understand and support patients.

**COMMUNICATIONS TO U.S. PHARMACOPEIAL CONVENTION RE: MEDICARE MODEL GUIDELINES**

NICA submitted comments to U.S. Pharmacopeia (USP) regarding the updated Medicare Model Guidelines (USP MMG v7.0) to voice our concerns over aspects of the guidelines that may restrict patient access to care.

**COMMUNICATIONS TO PALMETTO GBA RE: DOWN-CODING ADMINISTRATION CODES FOR BIOLOGICS**

NICA submitted comments to Palmetto GBA, a Medicare Administrative Contractor (MAC), to express our concerns with their decision to down-code the administrative coding for biologics from complex to simple.

**LAUNCH OF NATION-WIDE INFUSION CENTER LOCATOR**

We launched our nation-wide, interactive Infusion Center Locator in September 2016. This tool is available through the NICA website and allows offices around the country to better connect with patients seeking infusion services in their area. Office staff are able to list a variety of features which make their centers unique. Patients can dynamically search based on specific needs and can contact office staff or get gps-based directions directly through the locator.

**PROVIDER MEMBERSHIP CAMPAIGN**

The launch of the third tier of our membership campaign allows providers to more directly connect with our team and support our vision for complete patient access to infusible and injectable medications. Members have access to a number of high value benefits, including member-only resources and enhanced listings in our Infusion Center Locator.

**NICA HIRES DEVELOPMENT COORDINATOR TO INCREASE COMMUNICATION WITH PROVIDERS**

NICA hired Morgan Grubbs to oversee the organization's development strategies and membership initiatives. Ms. Grubbs previously served as Business Development Manager and Executive Recruiter for Creative Financial Staffing in Nashville, Tenn. With considerable experience in professional networking, customer service and communications Ms. Grubbs is uniquely positioned to cultivate relationships with infusion providers around the nation. Serving as primary contact for members, Ms. Grubbs will work to ensure that NICA continues to meet industry needs and provide adequate, relevant resources for stakeholders. Ms. Grubbs received her Bachelor of Arts degree in Public Relations from Texas Tech University.

**OFFICIAL COMMENTS ON MEDICARE PROVISIONS OF THE MEDICARE ACCESS AND CHIP REAUTHORIZATION ACT OF 2015 (MACRA)**

When we learned of the pending provisions to MACRA, our team was concerned that the performance measures being used to define quality, value, and patient-centeredness, might unduly penalize infusion patients and providers. Our official comments to CMS urged them to consider the uniqueness of this particular patient body and to contextualize and adjust expectations, so that care in out-patient settings remains a viable option for chronically ill patients.

**INDUSTRY ADVISORY COMMITTEE MEETING**

NICA formed the Infusion Center Advisory Committee, comprised of leaders and innovators in the infusion industry, with the purpose of creating a mechanism by which the industry can begin to take a more proactive approach to increasing patient access. As professionals in the field, members of the committee provide the NICA with feedback concerning patient and provider needs for education, resources, standards and advocacy. The first official committee meeting was held in Austin, Texas on July 26, 2016.
NICA LETTERS AND TESTIMONY BEFORE TEXAS MEDICAID RATE COMMITTEE
NICA personally testified at the 2016 rate committee hearing on behalf of providers in Texas. In addition, NICA wrote letters to the Texas Medicaid Rate Committee expressing concern with methodologies used to determine Medicaid reimbursement rates and the financial unsustainability of these rates for many office-administered therapies.

OP-ED PUBLISHED NATIONALLY
NICA Executive Director Brian Nyquist wrote an opinion editorial regarding the Part B Payment Demo which has now been syndicated by over 30 media outlets nationally. The article addresses our many concerns and explains the potentially harmful effects this demo could have on patients with chronic illness, specifically those managing rheumatoid arthritis with office-administered biologics. The article sheds light on the great difficulties that patients and providers will face if the experiment proceeds as written, concluding that eventually most Medicare patients will be shifted to hospitals as primary site of care for infusions and injections.

NICA MEETING WITH CMS LEADERSHIP
As a result of advocacy efforts on behalf of stakeholders across the nation, NICA was able to secure a meeting with key members of CMS leadership to discuss the Part B Payment Demonstration and its potentially catastrophic affects on infusion providers and patients. The NICA team presented concerns and a list of questions coupled with compelling data from an infusion provider based in Texas in order to convince CMS decision-makers to reconsider the ill-conceived proposal.

MEDICARE PART B ADVOCACY PORTAL
In response to the proposed Medicare Part B payment demonstration, we launched our first ever online grassroots advocacy campaign. We built an advocacy portal through which patients, providers and concerned citizens could easily voice concerns to their elected representatives by sending emails, tweets and even calling at the district office. Through our portal, members of advocacy organizations, providers and health care organizations could also sign on to the coalition letter NICA sent to CMS administration, submit official comments to CMS administration or download educational handouts. In just a short time we saw an overwhelming response. Since launching the campaign, more than 40,000 letters have been sent through our advocacy portal. We have also seen an enormous increase in activity on our social media networks, with many stakeholders responding to the portal and sharing updates, opinions and concerns regarding the proposed demonstration.

NICA PROVIDER COALITION LETTER TO CMS
We formed a coalition comprised of almost 200 infusion providers across the country and drafted a letter in opposition of the proposed payment demonstration to CMS Administration. We secured a meeting with CMS Administration on behalf of our coalition on May 12, 2016.

LETTERS TO CMS, CMMI + MEMBERS OF SENATE COMMITTEE ON FINANCE, HOUSE COMMITTEE ON WAYS & MEANS, AND HOUSE COMMITTEE ON ENERGY AND COMMERCE
Following the March 8, 2016 CMS News Brief outlining the proposed Medicare Part B payment demonstration, we drafted a letter to CMS and CMMI Administration expressing our (overwhelming) concern and requesting withdrawal of the proposal. Our letter focused on the non-hospital, non-Oncology office-based Infusion Center delivery channel and the significant population of non-cancer patients that would be impacted. This letter was also distributed to the Committee Chairmen and Ranking Members of the Senate Committee on Finance., House Committee on Ways & Means, and House Committee on Energy & Commerce. Though our efforts, we were involved in closed-door meetings with committee staff and the industry's leading advocacy/lobby groups.

LAUNCH OF NEW WEBSITE
In order to better support patients and providers we built a brand new website, where we will host our new IV Center Locator, advocacy pages, resources, educational tools and stories from patients and infusion providers around the country. You can visit our new website at InfusionCenter.org.

AETNA RITUXIN DOSAGE DENIALS
We sent a letter to Aetna regarding Rituxan dosage denials many providers were encountering across the nation. We quickly began communications with the individuals who oversaw the claim edit system to identify the issue and develop a solution to ensure Rituxan was appropriately covered per FDA dosage guidelines. Althought the situation has been resolved, and many providers are now receiving the appropriate coverage, we continue to work with Aetna and providers to ensure appropriate processing of all affected claims. Through these engagements, we discovered additional coverage issues affecting Oencia and Simponi Aria. We are working with Aetna to identify and correct the underlying causes.
2015 CAMPAIGN IN OPPOSITION OF STEP THERAPY FOR BIOLOGICS

We sent several letters to prominent private health plans across the nation regarding their Step Therapy policies. We were involved in numerous conversations with BlueCross BlueShield of Michigan regarding their Step Therapy policies for biologics and the exemption processes they had in place for providers to circumvent these requirements through the Prior Authorization phase.

NICA HIRES COMMUNICATIONS COORDINATOR TO BOOST OUTREACH AND ENGAGEMENT

NICA hired Savannah Rudkin to oversee the organization’s communication and marketing strategies. Ms. Rudkin previously served as the Design and Communications Specialist at Highland Lakes Camp and Conference Center, a non-profit organization in central Texas, where she spearheaded a re-branding campaign which was instrumental in increasing public recognition and fundraising efforts. Having worked in publications, design and communications, Ms. Rudkin brings a dynamic skill set to the organization and is excited to give a voice to the infusion industry. Ms. Rudkin received her Bachelor of Arts degree in Journalism with a concentration in New Media from Baylor University.

NICA LETTERS AND TESTIMONY BEFORE TEXAS MEDICAID RATE COMMITTEE

NICA personally testified at the rate committee hearing on behalf of in Texas. In addition, NICA wrote letters to the Texas Medicaid Rate Committee expressing concern with methodologies used to determine Medicaid reimbursement rates and the financial unsustainability of these rates for many office-administered therapies. As a result of continued advocacy efforts by NICA, several of our provider partners and other coalition groups, the Medicaid rates were adjusted and released on October 22, 2015. Final reimbursement rates for 9 of 10 medications we brought to their attention were increased up to 33% over the proposed reimbursement rates, effective November 1, 2015.

NICA CAMPAIGN IN OPPOSITION OF STEP THERAPY FOR BIOLOGICS

NICA launched a campaign against Step Therapy policy where health plans interfere with the patient-physician relationship to determine the correct course of therapy. As a result, these policies significantly impact access to intravenous and injectable medications. NICA sent letters and emails to BlueCross BlueShield of Michigan, Regence BlueShield, and Health Alliance Plan of Michigan regarding their Step Therapy requirements, taking a stance in support of preserving the physician-patient collaborative approach to determining the most appropriate treatment. We are awaiting responses and opportunities to discuss the impact of these policies.

NICA ESTABLISHES HEADQUARTERS IN AUSTIN, TEXAS

NICA operated virtually since it was founded in 2010. In 2015, the organization moved operations to brick & mortar with the establishment of its headquarters in Austin, Texas minutes from the State Capitol and just a very short direct flight to all major cities, including Washington, D.C.

NICA HIRES EXECUTIVE DIRECTOR TO PROVIDE FULL-TIME LEADERSHIP

NICA appointed Brian Nyquist, MPH to lead and grow the organization. Mr. Nyquist left his role in the Texas House of Representatives where he served as the Policy Analyst for the House Committee on Public Health. Mr. Nyquist brings a strong background in public and health policy, strategic learning and performance management to the table as the new Executive Director. Mr. Nyquist received his bachelor’s degree in Human Biology from the University of Texas at Austin and his Master of Public Health degree focusing in health policy and management from the Texas A&M Health Science Center School of Public Health.

LETTERS TO PAYERS RE: SPECIALTY PHARMACY MANDATES

NICA joined with industry partners on a campaign against Specialty Pharmacy mandates implemented by BCBS of MA to move specialty drugs, like Remicade, from the medical to pharmacy benefit. We are still working with affected partners to address and resolve this issue.
2014
AETNA CLAIM EDITS ADDRESSED FOR WEIGHT-BASED UNIT LIMITS
A public and private campaign by NICA was created to target Aetna claim edits that limited the number of weight-based units allowed without regard for the FDA approved weight-based dosing. Aetna reviewed their claim edits and responded by increasing the upper limits, effectively eliminating this issue affecting providers and patients.

NICA FORMS ADVOCACY COALITION TO ADDRESS PAYER CLAIM EDITS LIMITING WEIGHT-BASED UNITS
The Coalition includes the National Psoriasis Foundation (NPF), Alliance for Patient Access (AfPA), and the National Organization of Rheumatology Managers (NORM). Coalition letters and campaign efforts proved successful in addressing claim edits that are hurting patient access.

HUMANA CLAIM EDITS ADDRESSED FOR WEIGHT-BASED UNIT LIMITS
A public and private campaign by NICA was created to target Humana claim edits that limited the number of Remicade units allowed without regard for the FDA approved weight-based dosing. Humana responded by increasing the upper limits, effectively removing this issue affecting providers and patients.

2013
INFUSION CENTER DIRECTORY AND UPDATED NICA WEBSITE LAUNCHED
The NICA infusion center directory is one of the only independent infusion center directories (i.e. our directory is not maintained by a pharmaceutical company). The directory is a vital part of NICA's mission to improve patient access to infusible and injectable medications.

PUBLICATIONS AND CALLS TO ACTION FOR PROPOSED MEDICARE ASP+6% CUTS
Email newsletter and social media campaign educating our partners about possible cuts to ASP+6% reimbursement and the negative effects on patient access.

2012
MEDICARE PATIENT ASSISTANCE CAMPAIGN BEGINS
NICA introduces the co-pay assistance problem to our partners.

OVER 100 ADVOCACY LETTERS SENT TO KEY POLICY MAKERS AND COMMERCIAL PAYER EXECUTIVES PROMOTING INFUSION CENTERS
Many policy makers who had never heard the term “Infusion Center” outside of oncology were introduced to and educated on the delivery model, resulting in many new relationships which we maintain today.

2011
NICA LETTERS AND TESTIMONY BEFORE TEXAS MEDICAID RATE COMMITTEE
NICA personally testified at the rate committee hearing on behalf of in Texas regarding rate changes that negatively affect dual-eligible patients receiving biologic therapies in infusion center. As a result of continued advocacy efforts by NICA and other coalition groups, the Medicaid rates were adjusted and released on April 1, 2012.

REGIONAL ADMINISTRATIVE CONTRACTOR OR RAC AUDITS FOR HIGH LEVEL ADMIN CODES FOR IVIG
The audits were dismissed by CMS and Connolly Consulting (RAC) after NICA letters and phone conferences with Connolly, Trailblazer (MAC), and CMS demonstrated such audits were unwarranted. The dismissal of these audits likely established a national precedent as no other national RACs decided to target additional providers/practices for this issue.

LETTERS TO CMS, GAO AND PUBLICATION REGARDING THE USE OF HIGH LEVEL ADMIN CODES FOR IVIG
Our compilation of information has helped several of our partners to appeal and overturn high level denials.

REGIONAL ADMINISTRATIVE CONTRACTOR OR RAC AUDITS FOR BIOLOGIS (KX MODIFIER ISSUE)
The audits were dismissed by CMS and Connolly Consulting (RAC) after NICA letters and phone conferences with Connolly, Trailblazer (MAC), and CMS demonstrated such audits were unwarranted.